REVENUE BUDGET FOUR YEAR FORECAST

	<u>MTFS</u>				FORECAST			
FOUR YEAR BUDGET PROFILES	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	
	£000	<u>£000</u>	£000	£000	£000	£000	£000	
NET SPEND B/F FROM PREVIOUS YEAR	6,387	9,743	8,612	8,627	8,296	10,246	10,716	
add back: Interest on Balances as credited to the revenue account in previous year	96	130	105	240	720	830	880	
add back: Use of Reserves/Provisions in Previous Year	1,845	-1,264	730	1,476	2,378	266	150	
Net Expenditure on Services before changes (Base Budget excluding use of interest on Balances and								
use of working balance)	8,328	8,609	9,447	10,517	11,394	11,342	11,746	
Allowance for Pay and Price Inflation								
General Inflation - price base	+190	+50	+290	+454	+199	+203	+207	
General Inflation - pay base	+400	+240	+516	+446	+458	+467	+476	
Other								
Prices Increases net of Increased Fees & Charges	+590	+290	+806	+900	+657	+670	+683	
Increases in costs / Reductions in income								
Pension Fund Valuations 2019 & 2022	+150		+129	-53	+0	+0		
Impact of Covid		+950	+169	-90	+20	+21		
Revised cost of building control service			+161					
Increased cost of maintaining ditches and reservoir			+16					
Change in national insurance contributions			+150	-150				
Net reduction in income from commercial property			+655	+210				
Increase in debt repayments			+41	+26	+26	+27	+27	
Increase in provision for property maintenance	+50	+50	+50	+50				
Property and Regeneration Manager	+50							
Local elections	-70			+80	-80			
Verge maintenance								
Reduction in savings on Ebbisham Centre								
Community Safety								
Funding of projects within the capital programme	+100	+100	+100	+100	+100	+100	+5(
Health and Wellbeing								
Verge maintenance								
Provision for increased cost of living	+0				+200			
Loss of 70 East Street tenant				+600	-600			
Contingency for loss of on-street parking income				+250				
Increased cost of external audit fees nationally				+115				
Contingency for elevated utilities and contract inflation				+360				
Other	-83	-71	+56	+59				
Reduced contributions to the Property Equalisation Reserve			-500					
Savings to be identified to finance rebasing exercise			-85	+85				
Increased cost of homelessness	+391							
Increases in costs / Reductions in income	+649	+1,029	+942	+1,642	-334	+148	+7	

	MTFS					FORECAST	
FOUR YEAR BUDGET PROFILES	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Actual	Actual	Budget	Forecast	Forecast	Forecast	<u>Forecast</u>
	£000	£000	£000	£000	£000	£000	£000
Changes to External Funding							
Bourne Hall (SCC)	+80						
2023/24 Surrey Business Rates Pool				-150	+150		
Contingency for loss of homelessness reduction act grant income						+119	
Loss of Housing Benefit Admin Grant							
Grant funding from MHCLG for Local Council Tax Admin Subsidy							
Remove funding from Property Company towards funding capital programme							
Removal of Local Council Tax Support Admin Grant				+50			
2022/23 Government Services Grant			-98	+98			
Higher Needs							
Changes to External Funding	+80	+0	-98	-2	+150	+119	+0
New Home Bonus							
Estimated New Homes Bonus	-385	-240	-174	-135	-21	-21	-21
Transfer to Corporate Project Reserve	+385	+240		+135	+21	+21	+21
NHB Funding used to support General Fund services	+0	+0	-174	+0	+0	+0	+0
Cost Reduction Plan							
2020 Star Chambers	-585	-144	-249	-215			
2021 Service reviews		-173	-93				
2022 Star Chambers				-688	-57	-38	
Homelessness savings target				-243			
EEPIC Dividend	-100			-100	-26	-27	-27
Cost Reduction Plan	-685	-317	-342	-1,246	-83	-65	-27

	<u>MTFS</u>					<u>FORECAST</u>			
FOUR YEAR BUDGET PROFILES	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27		
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>		
	£000	£000	£000	£000	£000	£000	£000		
Contributions from Reserves/Provisions									
Funding from business rates equalistation reserve	+1,380	-308	-459	-1,085		-150	-100		
Contribution from Property Income Equalisation Reserve			-755	-1,127					
Funding of increased homelessness from Flexible Housing Support Grant	-116	-116							
Funding from Corporate Projects Reserve		-306	-262	-166	-266				
	+1,264	-730	-1,476	-2,378	-266	-150	-100		
Fees and Charges									
Increased yield on discretionary Fees and Charges	-290	-164	-238	-417	-442	-469	-238		
	-290	-164	-238	-417	-442	-469	-238		
Interest on Balances (excludes interest credited to strategic reserves)									
Average level of investments									
Investments (average)	13,000	14,000	16,000	18,000	20,750	22,000	20,750		
Interest rate used (supplemented by interest equalisation reserve)	1.00%	0.75%	1.50%	4.00%	4.00%	4.00%	4.00%		
Total Interest Forecast	-130	-105	-240	-720	-830	-880	-830		
Add: Use of interest equalisation reserve	0	0	0	0	0	0	0		
Interest credited to General Fund to Finance Services	-130	-105	-240	-720	-830	-880	-830		
SUMMARY OF FORECASTS									
Net Expenditure on Services before changes (Base Budget excluding use of interest on Balances and									
use of working balance)	8,328	8,609	9,447	10,517	11,394	11,342	11,746		
Price Increases (inflation)	+590	+290	+806	+900	+657	+670	+683		
Increases in costs / Reductions in income	+649	+1,029	+942	+1,642	-334	+148	+77		
Changes to External Funding	+80	+0	-98	-2	+150	+119	+0		
NHB Funding used to support General Fund services	+0	+0	-174	+0	+0	+0	+0		
Cost Reduction Plan	-685	-317	-342	-1,246	-83	-65	-27		
Contributions from Reserves/Provisions	+1,264	-730	-1,476	-2,378	-266	-150	-100		
Fees and Charges	-353	-164	-238	-417	-442	-469	-238		
Interest credited to General Fund to Finance Services	-130	-105	-240	-720	-830	-880	-830		
Forecast Net Cost of Services	9,743	8,612	8,627	8,296	10,246	10,716	11,312		
SETTLEMENT ASSESSMENT FUNDING FORECAST									
RSG	+0	+0	+0	+53	+53	+0	+0		
Lower Tier Services Grant	+0	+60	+64	+0	+0	+0	+0		
Covid-19 Support Grant	0	+304	+0	+0	+0	+0	+0		
Retained Business Rates	1,617	1,652	1,606	1,659	1,692	1,243	1,268		

	<u>MTFS</u>				<u>FORECAST</u>			
FOUR YEAR BUDGET PROFILES	2020/21	2021/22	2022/23	2023/24	2024/25	<u>2025/26</u>	2026/27	
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	
	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	<u>£000</u>	
Small Business Rate Relief Grant	0	0	0	0	0	0	0	
Services Grant	0	0	0	55	55			
CSP Minimum Guaranteed Funding	0	0	0	225	225	0		
Formula Grant / Business Rate Retention	1,617	2,016	1,670	1,992	2,025	1,243	1,268	
Base Income from Council Tax	6,525	6,713	6,904	7,090	7,361	7,620	7,811	
Increase in council tax base	+25	+27	+21	+57	+37	+38	+39	
	6,550	6,740	6,925	7,147	7,398	7,658	7,850	
Forecast for increase in Council Tax income (£5 per Band D Property)	+163	+164	+165	+214	+222	+153	+157	
Council Tax Income Forecast	6,713	6,904	7,090	7,361	7,620	7,811	8,007	
Surplus / (Deficit) on Retained Business Rates	1,402	-302	-180	-1,085	0	0	0	
Council Tax Surplus / (Deficit)	11	-6	47	27	0	0	0	
Assumed Collection Fund Income (Formula Grant + Council Tax)	9,743	8,612	8,627	8,296	9,645	9,054	9,275	
Actual/Forecast Budget Shortfall (required use of working balance)	43	530	0	0	601	1,662	2,037	
GENERAL FUND WORKING BALANCE PROJECTION: AFTER SERVICE COST REDUCTION								
Estimated Working Balance b/f	3,426	3,383	2,853	2,853	2,853	2,252	591	
Resulting Working Balance c/f	3,383	2,853	2,853	2,853	2,252	591	-1,446	